2020 ANNUAL MEETING

New Orleans, Louisiana | March 1-4

NRECA
America's Electric Cooperatives
SPARK Up a Conversation
Add one of these Spark* sessions to your schedule and experience peer-to-peer learning in action!

NRECA Booth
TechAdvantage* Expo

Beneficial Electrification, Solar and Batteries: How They Connect | Tuesday, 12:30-1 p.m.
Instilling a Data-Driven Culture | Tuesday, 1:30-2 p.m.
The Future Workplace: A Q&A with Cheryl Cran | Tuesday, 2:30-3 p.m.

Touchstone Energy® Cooperatives Booth
Hall B-1

Building a Key Accounts Culture | Monday, 12:30-1 p.m.
Q&A with Charles Duhigg | Tuesday, 12:30-1 p.m.

CEO Peer-to-Peer Lounge
Rivergate Room - SPECIFICALLY FOR CEOS!

How Are You Engaging With Members? | Monday, 11-11:30 a.m.
Lessons Learned and Experience With Beneficial Electrification | Monday, 1:30-2 p.m.
How Are You Preparing for Your Co-op's Future? | Tuesday, 1-1:30 p.m.
Diversity and Inclusion | Tuesday, 2:15-2:45 p.m.
Leadership and Financial Readiness | Tuesday, 3-3:30 p.m.

*What is a Spark Session?
This is a 30-minute, facilitated peer-to-peer discussion. A subject matter expert gets things started, but the conversation—and where it goes—is up to you!
Entertainment Night

WYNONNA & THE BIG NOISE

Tuesday, March 3
7:30 p.m.
Doors open at 7 p.m.

Buy your tickets today!
Visit the NRECA registration desk to purchase.

Sponsored by verizon
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<th>Time</th>
<th>Event</th>
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<tr>
<td><strong>THURSDAY, FEB. 27, 2020</strong></td>
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<td>NRECA Registration</td>
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<td>8 a.m.–4 p.m.</td>
<td>Director Education</td>
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<td><strong>FRIDAY, FEB. 28, 2020</strong></td>
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<td>NRECA Registration</td>
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<td>8 a.m.–4 p.m.</td>
<td>Director Education</td>
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<td>8 a.m.–5 p.m.</td>
<td>MIP Graduate Pre-Annual Meeting Training Session: How to Influence Without Direct Authority (Day 1 of 2)</td>
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<tr>
<td><strong>SATURDAY, FEB. 29, 2020</strong></td>
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<td>NRECA Registration</td>
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<td>8 a.m.–4 p.m.</td>
<td>Touchstone Energy® Cooperatives Community Service Project</td>
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<td><em>Powered by Touchstone Energy</em></td>
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<td>8 a.m.–5 p.m.</td>
<td>Director Education</td>
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<td>MIP Graduate Pre-Annual Meeting Training Session: How to Influence Without Direct Authority (Day 2 of 2)</td>
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<td><strong>SUNDAY, MARCH 1, 2020</strong></td>
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<td>NRECA Registration</td>
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<td>8 a.m.–5 p.m.</td>
<td>TechAdvantage Pre-Conference Workshops</td>
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<td><em>(pre-registration required)</em></td>
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<td>8 a.m.–5 p.m.</td>
<td>Health Screenings</td>
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<td>9 a.m.–1:30 p.m.</td>
<td>NRTC Registration</td>
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<td>9 a.m.–6 p.m.</td>
<td>CFC Registration</td>
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<td>10–11:30 a.m.</td>
<td>SEDC Member Enrichment Meeting</td>
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<td>11:30 a.m.–1:30 p.m.</td>
<td>NISC Annual Meeting</td>
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<td>2–3:30 p.m.</td>
<td>NRTC Annual Meeting</td>
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<td>2–4 p.m.</td>
<td>CFC Commitment to Excellence</td>
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<td>4–5 p.m.</td>
<td>Proposed Resolutions Forum</td>
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<td><em>Hosted by the NRECA National Resolutions Committee</em></td>
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<td>5:30–7:30 p.m.</td>
<td>Welcome Reception</td>
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<td><em>Sponsored by CoBank</em></td>
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<td><strong>MONDAY, MARCH 2, 2020</strong></td>
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<td>NRECA Registration</td>
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<td>7 a.m.–7 p.m.</td>
<td>Continental Breakfast</td>
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<td>7–8:15 a.m.</td>
<td><em>Sponsored by CFC, NCSC &amp; Federated</em></td>
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<td>7 a.m.–2 p.m.</td>
<td>CFC Registration</td>
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<td><em>(Re-opens at 2:30 p.m. and closes at 3 p.m.)</em></td>
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<td>7 a.m.–4 p.m.</td>
<td>Health Screenings</td>
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<td>7 a.m.–5 p.m.</td>
<td>Federated Members’ Hospitality Area</td>
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<td>8 a.m.–5:15 p.m.</td>
<td>TechAdvantage Experience Sessions</td>
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<td><em>(for TechPlus registrants)</em></td>
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<td></td>
<td>8:30–10:30 a.m.</td>
<td>General Session 1</td>
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<td>11 a.m.–noon</td>
<td>Breakout &amp; Spark Sessions</td>
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<td>11 a.m.–1 p.m.</td>
<td>Lunch</td>
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<td><em>Sponsored by CFC, NCSC &amp; Federated</em></td>
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<tr>
<td></td>
<td>11:30 a.m.–1 p.m.</td>
<td>NRECA International Luncheon</td>
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<td><em>Sponsored by CoBank</em></td>
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<td></td>
<td>1:30–2:30 p.m.</td>
<td>Breakout &amp; Spark Sessions</td>
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<td>3–4:30 p.m.</td>
<td>CFC Annual Meeting</td>
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<td>4:30–7 p.m.</td>
<td>TechAdvantage Expo Opening Reception</td>
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<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>7 a.m.–6 p.m.</td>
<td>NRECA Registration</td>
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<tr>
<td>7–8:30 a.m.</td>
<td>Annual ACRE® Meeting &amp; Breakfast</td>
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<td><em>(Doors open at 6:45 a.m.)</em></td>
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<tr>
<td>7–8:30 a.m.</td>
<td>Continental Breakfast</td>
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<td><em>Sponsored by CFC, NCSC &amp; Federated</em></td>
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<tr>
<td>7 a.m.–1 p.m.</td>
<td>CFC Hospitality Area</td>
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<tr>
<td>7 a.m.–1 p.m.</td>
<td>Federated Members’ Hospitality Area</td>
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<tr>
<td>7 a.m.–4 p.m.</td>
<td>Health Screenings</td>
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<tr>
<td>8 a.m.–4:15 p.m.</td>
<td>TechAdvantage Experience Sessions <em>(for TechPlus registrants)</em></td>
</tr>
<tr>
<td>9–11:30 a.m.</td>
<td>General Session 2 (includes NRECA Business Meeting—approx. 11 a.m.)</td>
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<tr>
<td>11 a.m.–1 p.m.</td>
<td>Lunch <em>Sponsored by CFC, NCSC &amp; Federated</em></td>
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<tr>
<td>11:30 a.m.–4:30 p.m.</td>
<td>TechAdvantage Expo (for TechPlus registrants)</td>
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<tr>
<td>1–2 p.m.</td>
<td>Breakout &amp; Spark Sessions</td>
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<td>2:15–3:15 p.m.</td>
<td>Breakout &amp; Spark Sessions</td>
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<td>3:45–4:45 p.m.</td>
<td>Federated Rural Electric Insurance Exchange Annual Meeting</td>
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<tr>
<td>7:30–9 p.m.</td>
<td>Entertainment Night with Wynonna &amp; The Big Noise <em>Sponsored by Verizon</em></td>
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### WEDNESDAY, MARCH 4, 2020

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<tr>
<th>Time</th>
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<tbody>
<tr>
<td>7 a.m.–2 p.m.</td>
<td>NRECA Registration</td>
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<tr>
<td>8 a.m.–12:30 p.m.</td>
<td>TechAdvantage Experience Sessions <em>(for TechPlus registrants)</em></td>
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<tr>
<td>8:30–10:30 a.m.</td>
<td>General Session 3</td>
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<tr>
<td>11 a.m.–2 p.m.</td>
<td>TechAdvantage Expo</td>
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Join Your Peers in the **CEO Peer-to-Peer Lounge**

New this year, the **CEO Peer-to-Peer Lounge** is a gathering place for CEOs and general managers to:

- **Attend** up to 5 Spark sessions* specifically for CEOs.
- **Engage** with fellow CEOs and general managers.
- **Catch up** on work and charge your devices.
- **Grab** a snack!

**Where:** Rivergate Room

**When:** Monday and Tuesday during Annual Meeting Breakouts

*What is a Spark Session?*

This is a 30-minute, facilitated peer-to-peer discussion. A subject matter expert gets things started, but the conversation—and where it goes—is up to you!
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<thead>
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<th>Region 1</th>
<th>Region 2</th>
<th>Region 3</th>
<th>Region 4</th>
<th>Region 5</th>
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<tbody>
<tr>
<td>Delaware</td>
<td>Kelley Smith, Florida</td>
<td>Alabama</td>
<td>Randy Kleaving, Indiana</td>
<td>Phil Carson, Illinois</td>
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<td>Maine</td>
<td>Galen Mills, Georgia</td>
<td>Kentucky</td>
<td>Michigan</td>
<td>Marion Denger, Iowa</td>
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<td>Maryland</td>
<td>William (Bill) Hart, South Carolina</td>
<td>Roy (Tom) Purkey, Tennessee</td>
<td>Ohio</td>
<td>Lawrence (Larry) Becker</td>
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<td>New Hampshire</td>
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<td>New York</td>
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<td>Minnesota</td>
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<td>North Carolina</td>
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<td>Lynn Jacobson, North Dakota</td>
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<td>Pennsylvania</td>
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<td>Mark Hofer, South Dakota</td>
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<td>Martin, Colorado</td>
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<td>Keith Ross, Kansas</td>
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<td>Randy Papenhausen, Nebraska</td>
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<td>Reuben Rithalser, Wyoming</td>
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<td>Meera Kohler, Alaska</td>
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<td>Fredrick (Fred) Nelson</td>
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<td>David Iha, Hawaii</td>
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<td>Bryan Case, Idaho</td>
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<td>Chris Christensen, Montana</td>
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<td>Sandra Green, Nevada</td>
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<td>W. Bryan Wolfe, Oregon</td>
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<td>Jeffrey (Jeff) Peterson, Utah</td>
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<td>Curtis Nolan, Arizona</td>
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<td>David Spradlin, New Mexico</td>
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<td>Kerry Kelton, Texas</td>
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Welcome to our **NEXT GENERATION LEADERS EXPERIENCE**

2020 **NEXT GENERATION LEADERS EXPERIENCE**

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NRECA REGISTRATION

REGISTRATION FEE – $700
Annual Meeting registration includes admission to all Annual Meeting general sessions, breakout sessions, TechAdvantage Expo, receptions, and shuttle bus services.

ANNUAL MEETING AND TECHPLUS – $950
Includes admission to all Annual Meeting and TechAdvantage Experience education sessions, TechAdvantage Expo, receptions, and shuttle bus services.

ONE DAY – $350

SPouse AND GUEST FEE – $75
Includes admission to all Annual Meeting general sessions, breakout sessions, TechAdvantage Expo, receptions, and shuttle bus services.

TICKET SALES
Tickets for the NRECA International Luncheon, ACRE Breakfast, and Entertainment Night with Wynonna & The Big Noise are on sale at the NRECA registration desk in the Ernest N. Morial Convention Center, Hall D Lobby. ALL TICKET SALES ARE FINAL.

EVENT TICKET FEES
NRECA International Luncheon..................................................$55
ACRE® Breakfast.........................................................................$20
Entertainment Night with Wynonna & The Big Noise ............$60

REGISTRATION BADGE IS REQUIRED FOR ADMISSION TO:
- General Sessions
- Breakout Sessions
- TechAdvantage Expo
- Shuttle Bus Service

ADVANCE REGISTRATION
Registrants who pre-registered should have received an email confirmation containing a four- or five-digit code that can be used at any of the badge pickup stations. Take the printed confirmation to any station to print your badge and tickets. If you do not have a confirmation ID or QR code, you can find your registration by simply searching your name. Stations are at the Ernest N. Morial Convention Center, Hall E Lobby beginning Sunday, March 1.

NRECA REGISTRATION HOURS
Ernest N. Morial Convention Center, Hall E Lobby

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<th>Date</th>
<th>Hours</th>
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<tr>
<td>SUNDAY</td>
<td>March 1</td>
<td>7 a.m.–6 p.m.</td>
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<tr>
<td>MONDAY</td>
<td>March 2</td>
<td>7 a.m.–7 p.m.</td>
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<tr>
<td>TUESDAY</td>
<td>March 3</td>
<td>7 a.m.–6 p.m.</td>
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<tr>
<td>WEDNESDAY</td>
<td>March 4</td>
<td>7 a.m.–2 p.m.</td>
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REGISTRATION — NRECA

NRECA VOTING DElegates
Each Voting Delegate must be registered for the Annual Meeting (either in advance or onsite) and receive a badge before obtaining a delegate ribbon and voting credential card. After printing a badge, the Voting Delegate will receive a “Voting Delegate Reminder” printout with their badge—they are not the voting credential card. Proceed to the NRECA Voting Delegate Desk located in the Hall D Lobby in the Ernest N. Morial Convention Center, near on-site registration, to pick up your voting credential card and delegate ribbon.

Delegates must bring the voting credential card to the NRECA Annual Business Meeting, which will begin at approximately 11 a.m. on Tuesday, March 3, 2020. Voting Delegates should pick up their voting credential cards by 9:30 a.m. on Tuesday, March 3, 2020, as the Business Meeting will begin promptly after the morning break. Alternate Delegates will be issued voting delegate ribbons and voting credentials only if the Voting Delegate cannot be present. No individual may represent more than one voting member system. Proxy voting is prohibited.

VIDEO RECORDINGS
Video recordings of speakers who granted permission will be posted for viewing on cooperative.com about two weeks after the conclusion of the event.

EMERGENCY INFORMATION

MEDICAL SERVICES
Ernest N. Morial Convention Center, Hall B-2 and Hall E Lobbies
504-583-3040

LOCAL HOSPITALS

Ochsner Baptist Medical Center
2700 Napoleon Avenue
New Orleans, LA 70115
504-899-9311

Touro Infirmary
1401 Foucher Street
New Orleans, LA 70115
504-897-7011

Ochsner Clinic Foundation
1615 Jackson Avenue
New Orleans, LA 70130
504-846-9661

Tulane Medical Center
1415 Tulane Avenue
New Orleans, LA 70130
504-988-5263
Technology’s Hard
Finding a Technology Partner Shouldn’t Be.

That’s why we exist – to help you leverage today’s evolving technology in broadband, metering networks, grid intelligence, next-generation energy and demand management. That starts with listening to you, developing a customized solution to address your needs and supporting you from evaluation through implementation and beyond.

To learn more, please visit us in TechAdvantage Expo Booth 1411.

nrtc
Member driven. Technology focused.
GENERAL INFORMATION

ANNUAL MEETING OFFICES

All offices are at the Ernest N. Morial Convention Center unless otherwise noted.

ACRE Desk
Hall E Lobby

Annual Meeting Headquarters Office
Hilton New Orleans Riverside, Second Floor, Prince of Wales
(Meeting requests, hotel information and transportation services)

Annual Meeting Convention Office
Rooms 238-239, Second Floor

CEO/National Board Offices
Hilton New Orleans Riverside, Second Floor, Marlborough

Cooperative Action Network
Hall E Lobby

Federated Rural Electric Insurance Exchange Office
Room 228, Second Floor

IT Help Desk
Room 257, Second Floor

Newsroom
Rooms 253-254, Second Floor

Next Generation Leaders Experience
Room 338, Third Floor

NRECA Associate Member Sales Office
Hall D, Expo Floor

NRTC Meeting Place
Room 226, Second Floor

Platinum and Gold Associate Member Lounge
Hall B-2

TechAdvantage Expo Office
Hall B-2, Expo Floor

Youth Leadership Council Headquarters Office
Rooms 255-256, Second Floor

NRECA INTERNATIONAL GUESTS

Invitations have been extended to individuals and delegations from:

Angola  Dominican Republic  Mozambique
Bolivia  Ethiopia  Philippines
Costa Rica  Guatemala  Uganda
Côte d’Ivoire  Haiti

MEMBER RESOLUTIONS PROCESS

The Annual Meeting is the final step in the yearly resolutions process. Here, voting delegates will vote on the proposed resolutions forwarded by the NRECA National Resolutions Committee.

The Member Standing Committees—Legislative; Regulatory; and Cooperative Management, Employment, and Community (CMEC)—met on Jan. 15, 2020, to review all existing resolutions and proposals and amendments approved during the 2019 Regional Meetings. The Committees recommended for, or against, adoption of each resolution. View the Member Standing Committee rosters on the conference app in the Member Resolutions section.

The NRECA National Resolutions Committee is comprised of the Chairs and Vice Chairs of the three Member Standing Committees and additional Member Standing Committee members appointed by the NRECA President to ensure each Region is represented. The Committee met on Jan. 15, 2020, to review and reconcile all recommendations, and compile and package all proposed resolutions for NRECA voting delegates’ consideration at the NRECA Annual Business Meeting. To contact the committee, please email resolutions@nreca.coop.

NRECA National Resolutions Committee

The following NRECA National Resolutions Committee members’ terms run until the conclusion of the 2021 NRECA Annual Meeting:

<table>
<thead>
<tr>
<th>Region</th>
<th>Role</th>
<th>Member Name</th>
<th>Cooperative/Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>Resolutions Chair</td>
<td>Mac McLennan</td>
<td>President and CEO, Minnkota Power Cooperative, North Dakota</td>
</tr>
<tr>
<td>2</td>
<td>Regulatory Vice Chair</td>
<td>Lisa Johnson</td>
<td>General Manager and CEO, Seminole Electric Cooperative, Florida</td>
</tr>
<tr>
<td>1</td>
<td>Legislative Vice Chair</td>
<td>Matt Boshaw</td>
<td>General Manager and CEO, Central Electric Cooperative, Pennsylvania</td>
</tr>
<tr>
<td>4</td>
<td>Regulatory Chair</td>
<td>Pat O’Loughlin</td>
<td>President and CEO, Ohio Rural Electric Cooperatives and Buckeye Power</td>
</tr>
<tr>
<td>8</td>
<td>CMEC Chair</td>
<td>Tom Houston</td>
<td>General Manager, Webster Electric Cooperative, Missouri</td>
</tr>
<tr>
<td>Name</td>
<td>Region</td>
<td>Position</td>
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<td>-------------------------------------------</td>
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<td>--------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>Bruce Graham, CEO Kansas Electric</td>
<td>REGION 7</td>
<td>Former Regional Representative and Legislative Member</td>
<td></td>
</tr>
<tr>
<td>Cooperatives</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bill Hetherington, CEO Bandera Electric</td>
<td>REGION 10</td>
<td>Former Regional Representative and Regulatory Member</td>
<td></td>
</tr>
<tr>
<td>Cooperative, Texas</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gary Wood, President and CEO, Central</td>
<td>REGION 1</td>
<td>CMEC Vice Chair</td>
<td></td>
</tr>
<tr>
<td>Virginia Electric Cooperative</td>
<td></td>
<td></td>
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<tr>
<td>Chris Perry, President and CEO Kentucky</td>
<td>REGION 3</td>
<td>Regional Representative Legislative Member</td>
<td></td>
</tr>
<tr>
<td>Association of Electric Cooperatives</td>
<td></td>
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<tr>
<td>Gary Martin, Director Menard Electric</td>
<td>REGION 5</td>
<td>Regional Representative Regulatory Member</td>
<td></td>
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<tr>
<td>Cooperative, Illinois</td>
<td></td>
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<tr>
<td>Chad Waldow, General Manager and CEO</td>
<td>REGION 7</td>
<td>Regional Representative Legislative Member</td>
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<tr>
<td>Stanton County Public Power District,</td>
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<tr>
<td>Nebraska</td>
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<tr>
<td>Mark Hayden, General Manager and CEO</td>
<td>REGION 9</td>
<td>Regional Representative Legislative Member</td>
<td></td>
</tr>
<tr>
<td>Missoula Electric Cooperative, Montana</td>
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<tr>
<td>Tyler Carlson, General Manager and CEO</td>
<td>REGION 10</td>
<td>Regional Representative Regulatory Member</td>
<td></td>
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<tr>
<td>Mohave Electric Cooperative, Arizona</td>
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</tbody>
</table>

*The following National Resolutions Committee members’ terms end at the conclusion of the 2020 NRECA Annual Meeting:*
You work hard. Make sure your money does too.

We are proud to have helped thousands of rural electric cooperative employees make plans for their financial future.

Visit us in Hall B-1.

If you don’t get a chance to stop by, you can call 800.258.3030 (option 2) or visit homesteadfunds.com

Thinking about your cooperative’s needs?

We provide money management services for over 350 cooperatives.

Investing in mutual funds involves risk, including the possible loss of principal.

All mutual funds incur expenses, which cover operating costs. RE Investment Corporation, located at 4301 Wilson Boulevard, Arlington, VA 22203, is an indirect, wholly owned subsidiary of NRECA, and serves as distributor for the Homestead Funds. 02/20
## SHUTTLE BUS ROUTES

<table>
<thead>
<tr>
<th>Hotel/Convention Center Shuttle Routes and Pickup Locations</th>
<th>Route #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cambria Hotel: Walk to Renaissance Arts—Tchoupitoulas Street</td>
<td>4</td>
</tr>
<tr>
<td>Courtyard Downtown Convention Center: Walk to Convention Center</td>
<td>Walking</td>
</tr>
<tr>
<td>Courtyard New Orleans Downtown French Quarter: Main Lobby by Sheraton Hotel—Canal Street</td>
<td>2</td>
</tr>
<tr>
<td>Eliza Jane Hotel: Corner of Poydras Street and St. Charles</td>
<td>4</td>
</tr>
<tr>
<td>Hampton Inn Hotels &amp; Suites: Walk to Convention Center</td>
<td>Walking</td>
</tr>
<tr>
<td>Hilton New Orleans Riverside: Breezeway</td>
<td>1</td>
</tr>
<tr>
<td>Hilton St. Charles: Corner of Poydras Street and St. Charles</td>
<td>4</td>
</tr>
<tr>
<td>Hyatt Centric French Quarter New Orleans: Walk to New Orleans Marriott—Canal Street</td>
<td>3</td>
</tr>
<tr>
<td>Intercontinental New Orleans Hotel: Corner of Poydras Street and St. Charles</td>
<td>4</td>
</tr>
<tr>
<td>JW Marriott Hotel: Main Lobby by Sheraton Hotel—Canal Street</td>
<td>2</td>
</tr>
<tr>
<td>Le Meridien New Orleans: Corner of Poydras Street and St. Charles</td>
<td>4</td>
</tr>
<tr>
<td>Loews New Orleans: Corner of Poydras Street and St. Charles</td>
<td>4</td>
</tr>
<tr>
<td>New Orleans Downtown Marriott at the Convention Center: Walk to Convention Center</td>
<td>Walking</td>
</tr>
<tr>
<td>New Orleans Marriott: Curbside on Canal Street</td>
<td>3</td>
</tr>
<tr>
<td>Omni Riverfront Hotel: Walk to Convention Center</td>
<td>Walking</td>
</tr>
<tr>
<td>Renaissance Arts Hotel: Main Entrance—Tchoupitoulas Street</td>
<td>4</td>
</tr>
<tr>
<td>Residence Inn Downtown: Walk to Convention Center</td>
<td>Walking</td>
</tr>
<tr>
<td>Sheraton New Orleans: Main Lobby by Sheraton Hotel—Canal Street</td>
<td>2</td>
</tr>
<tr>
<td>Springhill Suites: Walk to Convention Center</td>
<td>Walking</td>
</tr>
<tr>
<td>Westin Canal Street: Curbside on Canal Street</td>
<td>3</td>
</tr>
</tbody>
</table>

### SHUTTLE BUS HOURS TO AND FROM THE NEW ORLEANS ERNEST N. MORIAL CONVENTION CENTER

(Schedule may vary due to traffic and weather conditions.)

<table>
<thead>
<tr>
<th>Day</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sunday, March 1</td>
<td>8 a.m.–8 p.m.</td>
</tr>
<tr>
<td>Monday, March 2</td>
<td>6:30 a.m.–7:30 p.m.</td>
</tr>
<tr>
<td>Tuesday, March 3</td>
<td>6:15 a.m.–10 p.m.</td>
</tr>
<tr>
<td>Wednesday, March 4</td>
<td>6:30 a.m.–noon</td>
</tr>
</tbody>
</table>

Shuttles on Sunday morning will run consecutively every 30 minutes. Beginning Sunday at noon, shuttles will run consecutively every 15 to 20 minutes.

Transportation information will be available through:
- Annual Meeting mobile app
- NRECA Convention Center Staff Office
- Transportation Hub: 866-439-8563
- Hotel Front Desk

Scotaround Mobility Solutions at New Orleans Ernest N. Morial Convention Center
888-441-7575  |  info@scootaround.com

Wheelchair accessible transportation is available during hours of operation. Call toll free 866-439-8563 to schedule (allow 30 minutes).
1. Cambria Hotel
2. Courtyard New Orleans Downtown French Quarter
3. Courtyard New Orleans Downtown Convention Center
4. Eliza Jane Hotel
5. Hampton Inn & Suites New Orleans Convention Center
6. Hilton New Orleans Riverside
7. Hilton New Orleans St. Charles
8. Hyatt Centric French Quarter New Orleans
9. Intercontinental New Orleans
10. JW Marriott New Orleans
11. Le Meridien New Orleans
12. Loews New Orleans Hotel
13. New Orleans Marriott Convention Center
14. New Orleans Marriott
15. Omni Riverfront Hotel
16. Renaissance New Orleans Arts Hotel
17. Residence Inn New Orleans Downtown
18. Sheraton New Orleans
19. Springhill Suites
20. Westin New Orleans Canal Place
Nearly 1,000 Member-Owners...

Serving 42 Million Customers...

$26.4 Billion Outstanding Loans to Members...

Additional $13 Billion in Commitments to Members...

Only 1 Purpose...

Serving YOU.

www.nrufc.coop

*As of November 30, 2019
THURSDAY, FEB. 27, 2020
7 a.m.– NRECA Registration
2 p.m. Hilton New Orleans Riverside
8 a.m.– Director Education
4 p.m. Hilton New Orleans Riverside
There will be 1 CCD and 3 BLC courses offered.
FRIDAY, FEB. 28, 2020
7 a.m.– NRECA Registration
2 p.m. Hilton New Orleans Riverside
8 a.m.– Director Education
4 p.m. Hilton New Orleans Riverside
There will be 2 CCD and 6 BLC courses offered.
8 a.m.– MIP Graduate Pre-Annual Meeting Training
5 p.m. Session: How to Influence Without Direct Authority (Day 1 of 2)
Hilton New Orleans Riverside
First Floor, Grand Salon 3
SATURDAY, FEB. 29, 2020
7 a.m.– NRECA Registration
2 p.m. Hilton New Orleans Riverside
8 a.m.– Touchstone Energy Community Service Project
4 p.m. Hilton New Orleans Riverside, Grand Ballroom A
Breakfast and registration will be from 7–8 a.m.
Powered by Touchstone Energy
8 a.m.– Director Education
4 p.m. Hilton New Orleans Riverside
There will be 1 CCD and 7 BLC courses offered.
8 a.m.– MIP Graduate Pre-Annual Meeting Training
5 p.m. Session: How to Influence Without Direct Authority (Day 2 of 2)
Hilton New Orleans Riverside
First Floor, Grand Salon 3
SUNDAY, MARCH 1, 2020
7 a.m.– NRECA Registration
6 p.m. Hilton New Orleans Riverside and Hall E Lobby
8 a.m.– Director Education
4 p.m. Hilton New Orleans Riverside
There will be 1 CCD and 6 BLC courses offered.
8 a.m.– TechAdvantage Pre-Conference Workshops
5 p.m. Meeting Rooms on Second and Third Floors
Pre-registration required. Please refer to the TechAdvantage on-site guide or TechAdvantage mobile app for session times, descriptions and locations.
8:30 a.m.– 4 p.m.  Health Screenings
Hall B-1
See ad on page 20 for more information.

9 a.m.– 1:30 p.m.  NRTC Registration
Hall E Lobby

9 a.m.– 6 p.m.  CFC Registration
Hall B-1

10– 11:30 a.m.  SEDC Member Enrichment Meeting
Room 221-222, Second Floor
Join us as we look at the progress of our Meridian platform, which successfully launched in October 2019. We’ll look at the technology stack available to you right now as well as the solutions we’ll be rolling out through the next year.
RB SLOAN, President & Chief Executive Officer, SEDC

11:30 a.m.– 1:30 p.m.  NISC Annual Meeting
Great Hall AD
Join National Information Solutions Cooperative (NISC) for its 2020 Annual Meeting. New NISC President and CEO DAN WILBANKS alongside Board Chairman REGINAL RUDOLPH of San Isabel Electric Association in Colorado and NISC staff will focus on the key goals and initiatives NISC is working on to best serve its membership, as well as provide a summary of the technology co-op’s financial performance and highlights from the past year.

2–3:30 p.m.  NRTC Annual Meeting
Great Hall BC
Join NRTC members for the 2020 Annual Meeting. Board Chairman SHANNON CLARK and CEO TIM BRYAN will share 2019 accomplishments and provide updates on NRTC’s efforts to invest in, develop and deploy technology solutions that benefit members, including broadband, smart grid and next-generation energy initiatives. COLONEL MATTHEW S. REID, USMC is our special guest. He currently serves our country as the Director “Coyote-6,” Tactical Training Exercise Control Group at Twentynine Palms, California. Finally, members will conduct the annual business of NRTC, including board elections.
2-4 p.m.  **CFC Commitment to Excellence**  
Hilton New Orleans Riverside  
Chart Ballroom – Riverside Complex  
This workshop uses CFC’s seminal report, “Commitment to Excellence,” a valuable resource and reference for electric co-op boards and senior management. The Commitment to Excellence training looks at best practices for how electric co-op leaders should demonstrate principled leadership, financial stewardship, effective governance and risk management oversight.

**Learning Objectives**
- Navigate CFC’s “Commitment to Excellence” guide.
- Identify opportunities to enhance board policy and financial management practices.
- Develop, implement and monitor appropriate policies and practices that provide meaningful guidance to the board and management team.
- Identify effective risk oversight practices.

4-5 p.m.  **Proposed Resolutions Forum**  
Hilton New Orleans Riverside, Grand Ballroom A

*Hosted by the NRECA National Resolutions Committee*  
*(Please see page 10 for committee details)*

Throughout the 2019 Regional Meetings, co-ops debated resolutions on topics like supporting necessary flood risk management measures and broadband for rural America. The Proposed Resolutions Forum is a chance to ask questions and learn how co-ops’ opinions and amendments from all 10 regions have been consolidated into a single set of proposed resolutions. Upon approval, these represent the will of the NRECA membership. NRECA voting delegates will cast final votes on the proposed resolutions at the business meeting on Tuesday, March 3, 2020.

5:30-7:30 p.m.  **Welcome Reception**  
Riverboat Louis Armstrong  
1 Poydras Street  
(Behind Hilton New Orleans Riverside)

*Sponsored by CoBANK*

*Stop by NRECA registration to pick up your ticket with your name badge.*
SWING by the NRECA Employee Benefits booth!

Take advantage of these great opportunities:

- Complete a HEALTH SCREENING and talk with a health coach about your results (and you’ll be entered into daily prize drawings!)
- Talk with a FIELD REPRESENTATIVE for answers to your benefits-related questions—speaking with you would be music to our ears

**NRECA Employee Benefits booth**

- **Location:** Hall B-1
- **Days/Hours:**
  - Sunday, March 1: 8:30 a.m. – 4 p.m.
  - Monday, March 2: 7 a.m. – 4 p.m.
  - Tuesday, March 3: 7 a.m. – 4 p.m.
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 a.m.-7 p.m.</td>
<td>NRECA Registration</td>
<td>Hall E Lobby</td>
<td></td>
</tr>
<tr>
<td>7-8:15 a.m.</td>
<td>Continental Breakfast</td>
<td>Hall B-1</td>
<td>Sponsored by CFC, NCSC and Federated</td>
</tr>
<tr>
<td>7 a.m.-2 p.m.</td>
<td>CFC Registration</td>
<td>Hall B-1</td>
<td>(Re-opens at 2:30 p.m. and closes at 3 p.m. in Hall E)</td>
</tr>
<tr>
<td>7 a.m.-4 p.m.</td>
<td>Health Screenings</td>
<td>Hall B-1</td>
<td>See ad on page 20 for more information.</td>
</tr>
<tr>
<td>7 a.m.-5 p.m.</td>
<td>Federated Members’ Hospitality Area</td>
<td>Hall B-1</td>
<td>(Not available during General Sessions)</td>
</tr>
<tr>
<td>8 a.m.-5:15 p.m.</td>
<td>TechAdvantage Experience Sessions</td>
<td>Hall E</td>
<td>TechAdvantage education sessions are open to those Annual Meeting attendees with a TechPlus registration only. Please refer to the TechAdvantage on-site guide or TechAdvantage mobile app for session times, descriptions and locations.</td>
</tr>
</tbody>
</table>
8:30–10:30 a.m.  General Session 1
Hall E

State Flag Presentation
Youth Leadership Council

Presentation of Colors
United States Marine Corps New Orleans
Louisiana MARFORRES Color Guard

National Anthem

Pledge of Allegiance
Youth Leadership Council

Invocation
PAYNE SLEEPER
Alcorn County Electric
Power Association, Mississippi

Recognition of NRECA Board, Past Presidents and International Guests
CHRIS CHRISTENSEN
NRECA Vice President and Montana Director

Address by NRECA CEO
JIM MATHESON

Innovate or Die Trying
PABLOS HOLMAN
Hacker, Inventor and Futurist

A few breakout sessions will take place in the Creole Corner—the semi-open area to your right as you enter the Convention Center from the Hilton. Here you'll use a radio to listen to the session.

1. Pick up a radio as you enter the session
2. Set it to the appropriate channel
3. Take in the session—free of ambient noise.

Volunteers will be on-site to assist with using the radios.
MERIDIAN

SEDC’s best-in-class software that is setting new standards.

Scan to learn how Meridian can bring you into the future.

SEDATA.COM/MERIDIAN
Learn how NISC solutions can take your organization to the next level at the NRECA TechAdvantage Experience!

Visit booth #2001 to see NISC’s solutions in action and to speak with subject matter experts!
How Are You Engaging With Members?
CEO Peer-to-Peer Lounge, Rivergate Room

Do you host a podcast? Have you taken member questions on the radio? Share with the group what’s working and what’s not when it comes to engaging with members.

Moderator: SCOTT PETERSON
Senior Vice President, Communications, NRECA

3 Wins With Beneficial Electrification: Consumer-Members, Community and Co-op
Great Hall BC

Beneficial electrification offers opportunities and benefits to the consumer, the community and the co-op. Walk away with a clear definition of beneficial electrification and the industry trends that are leading to increased interest in electrification, as well as an understanding of opportunities for electrification and how co-ops are addressing them.

GARY CONNETT, Co-Chairman, Beneficial Electrification League
DUANE HIGHLEY, CEO, Tri-State G&T Association
DONNA WALKER, President and CEO, Hoosier Energy

Data: What Does the Co-op Have and What Does it Need?
Creole Corner

This session will utilize headsets (available at Creole Corner).

Digitalization is flooding co-ops with valuable data. How can your co-op extract maximum value from the data it collects? A good first step is for the board to work with management to clearly define the problems to be solved, or the questions to be answered. Learn how, as a director, you can recognize the power of data in boardroom decision-making, define clear goals for a data strategy and determine if additional data is needed.

BILL ANDREW, President and CEO, Delaware Electric Cooperative
VENKAT BANUNARAYANAN, Senior Director Integrated Grid, NRECA
KRISHNAN KASIVISWANATHAN, COO, InnoWatts
Building Member Trust Through Good Governance and Transparency

Great Hall AD

Many co-op boards build trust over time through good governance and regular member communication through a variety of channels. But, too often, member communication and a focus on good governance comes only in response to a crisis. Hear examples and strategies for how broader member communications can fuel good governance and a culture of transparency while building greater member trust and accountability.

TONY ANDERSON, General Manager, Cherryland Electric Cooperative

PAT MANGAN, Director, Governance Education, NRECA

MOLLY MCPHERSON, APR, Public Relations Strategist

MIKE PARTIN, President and CEO, Sequachee Valley Electric Cooperative

11 a.m.–Lunch
1 p.m. Hall B-1

Sponsored by CFC, NCSC and Federated

11:30 a.m.–NRECA International Luncheon
1 p.m. Hilton New Orleans Riverside, Grand Ballroom

This year we celebrate the global power of cooperatives with inspiring stories from the past and the future. Learn how 50 years of rural electrification by electric co-ops has improved communities in the Philippines, and get a glimpse into the future for the people in a small village in rural Ethiopia, with the birth of a new electric co-op.

For more than 50 years, NRECA International has developed and implemented electrification programs across the globe. Learn how NRECA International and its supporters continue their work with passion and dedication.

Sponsored by CoBANK

Tickets: $55 at NRECA registration desk
12:30–1 p.m.
SPARK SESSION

Building a Key Accounts Culture
Hall B-1, Touchstone Energy Booth

Commercial & Industrial accounts total nearly 40% of our network’s revenue. Hear how every cooperative employee can help support key account members.

*Moderator:* SCOTT BIALICK, Senior Program Manager Business Development, Touchstone Energy Cooperatives

1:30–2 p.m.
SPARK SESSION

Lessons Learned and Experiences With Beneficial Electrification
CEO Peer-to-Peer Lounge, Rivergate Room

CEOs, come share how your co-op is exploring beneficial electrification. Share successes and lessons learned and poll the group for answers to your beneficial electrification questions.

*Moderators:* JAN AHLEN, Director, Energy Solutions, NRECA
BRIAN SLOBODA, Director, Consumer Solutions, NRECA

1:30–2:30 p.m.
BREAKOUT SESSIONS

Opportunities to Further Electrify the Economy: From Agriculture to Homes—What Are the Best Bets?
Great Hall BC

Learn how CEOs and directors can use practical technologies that have proven to be the “best bets” for electrification in various sectors, including transportation, agriculture, industry, homes, buildings and more.

KEITH DENNIS, Senior Director, Strategic Initiatives, NRECA
DIANE HUIS, Senior Vice President, Innovation and Business Development, North Carolina Electric Cooperatives
ARSHAD MANSOOR, President, EPRI
Digitalization: How It Impacts Technology Planning for the Board
Creole Corner

This session will utilize headsets (available at Creole Corner).

As co-ops embrace digitalization, many are implementing new technologies to improve reliability, performance and operations. This evolution impacts the way the board performs its oversight function regarding technology planning. Get questions directors can ask about emerging and digital technologies and their impact on the member; how to get the most out of the data generated by these systems; and how digital systems will “play” with the co-op’s current technology.

CLIFTON BLACK, Principal Engineer, R&D, Southern Company
HENRY CANO, Senior Principal, Consulting, NRECA
WAYNE WILKINS, General Manager and CEO, EnergyUnited

Power of Storytelling
Great Hall AD

500% better. That’s how much more we retain information when told to us in the context of a story. 500%! Why? Because communication plus storytelling creates connection, invokes passion and engages emotions. And most importantly? Moves people to take action. Teaching audience members to effectively and creatively adopt the skills and mindsets necessary to communicate at their highest level is exactly what business keynote speaker Ty Bennett delivers in this game-changing topic.

We are all in the business of people. Developing relationships, cultivating trust and weaving a connection that allows for deeper understanding is ultimately a big part of why we are all here. Life is all about contribution—and how we connect through communication determines our level of influence. With heart and high energy, Ty teaches leaders to adopt valuable storytelling skills to leverage that influence, extend their emotional reach and even create customers for life.

TY BENNETT, Entrepreneur and Author of The Power of Influence and The Power of Storytelling: The Art of Influential Communication
3–
4:30 p.m.
CFC Annual Meeting
Hall E

The 51st CFC Annual Membership Meeting will feature insightful presentations by CFC Board President KENT FARMER, CFC CEO SHELDON PETERSEN, and political duo MARY MATALIN and JAMES CARVILLE.

4:15–
5:15 p.m.
The FCC’s RuDOF Broadband Auction:
Process, Timelines, and Next Steps
Room 243, Second Floor

In January 2020, the FCC adopted rules to award $20.4 billion through the Rural Digital Opportunity Fund (RuDOF) to provide 10 years of ongoing Universal Service Fund support for voice and broadband services in high cost areas. To award this support, the FCC has proposed using a reverse-auction format similar to the successful CAF-II auction that awarded $1.5 billion in 2018. In CAF-II, a significant number of rural electric co-ops won funding to deploy state-of-the art networks in their service areas. RuDOF is a top priority for the FCC and is moving forward quickly. FCC staff will explain the RuDOF process, potential timeline, and next steps for electric co-ops interested in participating in this program.

NATHAN EAGAN, Chief of Staff
Rural Broadband Auctions Task Force
Federal Communications Commission

4:30–7 p.m.
TechAdvantage Expo Opening Reception
Hall D

Shuttles operate until 7:30 p.m.

Children under the age of 12 years are not permitted in the Expo.
CONNECT and COLLABORATE with NRECA

Visit NRECA Booth #1021 at the Techadvantage® Expo

• Expand your conference learnings

• Attend a Spark Session and participate in a peer-to-peer, facilitator-led discussion (Tuesday, March 3rd at 12:30, 1:30 and 2:30 p.m.)

• Learn about solution-focused products and services

• Share best practices with your peers
NRECA Voting Delegates are encouraged to pick up their credentials prior to 9:30 a.m. for the Business Meeting. See page 7 for details. Everyone is encouraged to attend the Business Meeting.

**7 a.m.– 6 p.m.**
NRECA Registration
Hall E Lobby

**7– 8:30 a.m.**
Annual ACRE® Meeting & Breakfast
Great Hall AD
*Doors open at 6:45 a.m.*
*Tickets: $20 at the NRECA registration desk*
DAVID WASSERMAN, U.S. House Editor and Senior Election Analyst
*Cook Political Report*

**7– 8:30 a.m.**
Continental Breakfast
Hall B-1
*Sponsored by CFC, NCSC and Federated*

**7 a.m.– 1 p.m.**
CFC Hospitality Area
Hall B-1
*(Not available during General Sessions)*

**7 a.m.– 1 p.m.**
Federated Members’ Hospitality Area
Hall B-1
*(Not available during General Sessions)*

**7 a.m.– 4 p.m.**
Health Screenings
Hall B-1
*See ad on page 20 for more information.*
8 a.m.–4:15 p.m.  
**TechAdvantage Experience Sessions**

TechAdvantage education sessions are open to those Annual Meeting attendees with a TechPlus registration only. Please refer to the TechAdvantage on-site guide or TechAdvantage mobile app for session times, descriptions and locations.

9–11 a.m.  
**General Session 2**  
Hall E

**Youth Leadership Council Introductions**

**Youth Leadership Council Address**  
KADE MCADAMS  
Tri-County Electric Cooperative, Texas

**Address by NRECA President**  
CURTIS WYNN  
NRECA North Carolina Director

**Touchstone Energy Cooperatives Annual Meeting**

DOUG MILLER, President  
Touchstone Energy Cooperatives

JEFFREY CONNOR  
Interim Executive Director  
Touchstone Energy Cooperatives and COO, NRECA

**The Secrets of Being Productive in Life and Business**  
CHARLES DUHIGG, *New York Times* Best-Selling Author and Pulitzer Prize-Winning Journalist
NRECA Voting Delegates are encouraged to pick up their credentials prior to 9:30 a.m. for the Business Meeting. See page 7 for details. Everyone is encouraged to attend the Business Meeting.

11 a.m.  NRECA Annual Business Meeting
          Hall E
          • Call to Order
          • Verification of Quorum
            (please see page 7 for voting delegate details)
          • Adoption of Agenda
          • Introduction of Officials
          • Adoption of Standing Rules
          • Approval of Minutes of 2019 Annual Meeting of Members
          • Report of the Secretary-Treasurer
            TONY ANDERSON, NRECA
            Michigan Director
          • Consideration of Proposed Resolutions
          • Announcements
          • Adjourn

11 a.m.–
1 p.m.  Lunch
        Hall B-1
        Sponsored by CFC,
        NCSC and Federated

11:30 a.m.–
4:30 p.m.  TechAdvantage Expo
          Hall D

  Children under the age of 12 years are not permitted in the Expo.

12:30–1 p.m.  SPARK SESSION

Q&A with Charles Duhigg
          Hall B-1, Touchstone Energy Booth

Meet our keynote speaker, Charles Duhigg, and discuss his latest topic: The Secrets of Being Productive in Life and Business.

Moderator: JOSH MCGHEE, Strategic Communications Manager, Touchstone Energy Cooperatives
12:30–1 p.m.  
SPARK SESSION

Beneficial Electrification, Solar and Batteries: How They Connect  
Hall D, NRECA Booth

How are co-ops deploying new technologies such as solar and battery storage, and how do they fit within the wider push toward electrification? Learn from other co-ops as they navigate this change in the industry.

*Moderator:* JAN AHLEN, Director, Energy Solutions, NRECA

1–1:30 p.m.  
SPARK SESSION

How Are You Preparing for Your Co-op’s Future?  
CEO Peer-to-Peer Lounge, Rivergate Room

Technology, retirements, new expectations. Change is coming. How are you preparing your co-op to be successful in the future?

*Moderators:* DELAINE ORENDORFF, Director, Human Capital Planning and Compensation, NRECA  
LEIGH TAYLOR, Director, Executive Search, NRECA

1–2 p.m.  
BREAKOUT SESSIONS

What Is Beneficial Electrification Anyway?  
Great Hall BC

Need more on the foundation of beneficial electrification principles? Get a definition of beneficial electrification and an overview on how it overlaps with, and includes, activities that co-ops are already successfully engaged in. Explore opportunities to build on or rebrand existing energy efficiency and load control programs in order to increase value to consumer-members.

*RUTH CALDERON,* Environmental Policy and Legislative Affairs Manager, Golden Spread Electric Cooperative  
*KEITH DENNIS,* Senior Director, Strategic Initiatives, NRECA  
*JEFF HAASE,* Manager, Member Services and End Use Strategy, Great River Energy
What Is Data Privacy, and Why Does It Matter?
Creole Corner

This session will utilize headsets (available at Creole Corner).

Tech companies are under the microscope with respect to their data collection, usage and privacy policies. Other industries, including electric utilities, are continuously collecting data—including information about their consumers. How does the co-op balance its commitment to serve consumer-members with the growing concern that the data is secure and is being used intentionally and correctly? Leave the session with some conversation starters about data privacy at your co-op.

SUSAN GRANT, Director, Consumer Protection and Privacy Consumer Federation of America
MARY ANN RALLS, Senior Director, Regulatory Counsel, NRECA
DOUG REMBOLDT, Vice President, Member Success, NISC

The Future of Member Engagement
Great Hall AD

Research has shown that to meet member expectations, you need to have a co-op workforce that is future ready. Future of work expert CHERYL CRAN provides research, insights and ideas on how to build a future-focused co-op culture as a member engagement strategy. Following Cheryl’s inspiring and eye-opening presentation, hear from co-op leader CHELLIE PHILLIPS about how her co-op is using an innovative leadership development program to create a future-ready, high-performing workforce.

This session previews the next phase of NRECA and Touchstone Energy’s Young Adult Member Engagement Initiative.

CHERYL CRAN, Author and Renowned Tech Workplace & Leadership Expert
CHELLIE PHILLIPS, Vice President, Communications and Public Relations, Coweta-Fayette Electric Membership Corporation
HOLLY WETZEL, Senior Director, Marketing and Member Communications, NRECA
1:30–2 p.m.
SPARK SESSION

Instilling a Data-Driven Culture
Hall D, NRECA Booth

An enormous amount of data is being generated by electric utilities. Share how your co-op uses or can use data to make decisions, and the organizational changes needed to make it happen.

Moderator: HENRY CANO, Senior Principal, Consulting, NRECA

2:15–2:45
SPARK SESSION

Diversity and Inclusion
CEO Peer-to-Peer Lounge, Rivergate Room

Studies show that increasing workforce diversity fuels innovation and improves financial performance. Brainstorm strategies for building a diverse workforce that can bring unique perspectives to drive co-op innovation.

Moderator: DELAINE ORENDORFF, Director, Human Capital Planning and Compensation, NRECA

2:15–3:15 p.m.
BREAKOUT SESSIONS

How to Talk About Beneficial Electrification With Your Members: Tactics for Real Engagement
Great Hall BC

How would co-op staff explain beneficial electrification to members? How would directors? Drawing from the 2019 National Survey on the Cooperative Difference, this session will prepare CEOs and directors with key messages to engage members on beneficial electrification and teach them how they can gain value from choosing electricity to power more of their daily lives.

DON BOWMAN, Vice President, Engineering and Operations
Wake Electric Membership Corporation

MARY ANN CRISTIANO, Director, Marketing, Advertising and Digital Strategy, Touchstone Energy Cooperatives

THERESE LACANNE, Manager, Communications and Marketing
Great River Energy

SCOTT PETERSON, Senior Vice President, Communications
NRECA
Developing a Data Strategy
Creole Corner

*This session will utilize headsets (available at Creole Corner).*

The flood of data flowing into co-ops impacts infrastructure and budgets while raising challenges about how to oversee the collection, storage, access and analysis of the data. Learn how to incorporate a data management strategy into the co-op’s planning processes and key steps to get started on overseeing an overall data strategy.

**JOHN HEWA**, Chief Financial Officer, Rappahannock Electric Cooperative

**DOUG JEADEMANN**, Vice President, Product Portfolio Landis + Gyr

**ANDREW ZETLAN**, Practice Director, Enterprise Software Products, ABB

**After the Tour: Leveraging Youth Tour Attendees**
Great Hall AD

While engaging with younger members is a priority for most co-ops, for many, it’s also a struggle. Hear Youth Tour program alumni who have gone on to intern at co-ops, statewides and other similar entities. Learn how these opportunities were marketed and how post-Youth Tour engagement and networking with this 18 to 23 year-old demographic sets a solid foundation for future support for and involvement in the co-ops.


**SARAH HOHMAN**, Tri-County Rural Electric Cooperative, Pa.

**BETH KNUDSON**, Youth Programs and Training Manager, NRECA

**CALE MCCALL**, Central Florida Electric Cooperative, Fla.

**CALEIGH PICKARD**, First Electric Cooperative, Ark.

2:30–3 p.m.

**SPARK SESSION**

The Future Workplace: A Q&A with Cheryl Cran
Hall D, NRECA Booth

Chat more with Future of Member Engagement breakout speaker **CHERYL CRAN** about how co-ops can leverage internal culture change for external gain.

**Moderator:** **HOLLY WETZEL**, Senior Director, Marketing and Member Communications, NRECA
Leadership and Financial Readiness: Preparing Your Co-op and Workforce for Unexpected Expenses

CEO Peer-to-Peer Lounge, Rivergate Room

Is your co-op prepared financially for the risk of a major storm and recovery costs? Would your employees be financially ready if they had a surprise expense? Join MARK SANTERO and MARTHA DUGGAN for a workshop that will help you guide your co-op and workforce to greater financial preparedness.

Moderators: MARTHA DUGGAN, Senior Director Regulatory Affairs, NRECA
MARK SANTERO, CEO, Homestead Funds

Investing in mutual funds involves risk, including the possible loss of principal.
RE Investment Corporation, located at 4301 Wilson Boulevard, Arlington, VA 22203, is an indirect wholly-owned subsidiary of NRECA, and serves as distributor for the Homestead Funds. 3/20
3:45–4:45 p.m.  Federated Rural Electric Insurance Exchange Annual Meeting
Great Hall BC

Report of the President and CEO
PHIL IRWIN

Please join us at Federated’s Annual Meeting and learn how DR. KEVIN ELKO helped inspire and cultivate Championship Cultures for Super Bowl and NCAA National Championship football teams.

7:30–9 p.m.  Entertainment Night with Wynonna & The Big Noise
Hall E

Doors open at 7 p.m.
Tickets: $60 at NRECA registration desk
Shuttles operate until 10 p.m.

Sponsored by verizon

Talking About Governance?

Check out Governance Talk, a series of short educational videos in which Pat Mangan, NRECA’s director of governance education, leads conversations with co-op and industry experts about some of today’s most important governance issues.

Visit cooperative.com/governancetalk to start watching!
Discover the Electric Cooperative of the Future!

Get a sneak peek into the data-driven, efficient, forward-thinking technologies that can fundamentally change how we work and deliver power to our members.

Visit Us in the Expo
Monday, 4:30 – 7 p.m.
Tuesday, 11:30 a.m. – 4:30 p.m.
Wednesday, 11 – 2 p.m.

Thank you to Our Sponsors
Baggage Storage

There will be baggage storage located across from the NRECA registration desk on Wednesday, March 4.

WEDNESDAY, MARCH 4, 2020

7 a.m.– NRECA Registration
2 p.m. Hall D Lobby

8 a.m.–
12:30 p.m. TechAdvantage Experience Sessions
TechAdvantage education sessions are open to those Annual Meeting attendees with a TechPlus registration only. Please refer to the TechAdvantage on-site guide or TechAdvantage mobile app for session times, descriptions and locations

8:30–
10:30 a.m. General Session 3
Hall E

Awards Presentation
(See pages 42–43 for details about this year’s award winners.)

Emotional Agility: The Gifts and Power of Emotional Courage
SUSAN DAVID, Harvard Psychologist and Wall Street Journal Best-Selling Author

11 a.m.–
2 p.m. TechAdvantage Expo
Hall D

Lunch begins at 11:30 a.m.

Children under the age of 12 years are not permitted in the Expo.
AWARD WINNERS

For complete bios of award winners, please see the mobile app. Search “NRECA Annual Meeting & Expo” in your app store.

Electric Cooperative Purpose Award

Farmers’ Electric Cooperative
Chillicothe, Mo.

This award recognizes outstanding accomplishments within the electric cooperative community which result in visible, lasting improvements to the quality of life and the purpose of the cooperative in the community.

ACRE® AWARDS

#1 in ACRE Memberships: Ohio
#2 in ACRE Memberships: North Carolina
#3 in ACRE Memberships: Florida
Most Leadership Circle Members: Michigan
Most President’s Club Members: Mississippi
Most Vice President’s Club Members: Illinois
Most Century Club Members: Arkansas
Most Dollars Raised Per Capita: Mississippi
Most Consistent Growth over 3 Years: Alaska

Distinguished Service Award

Senator Mitch McConnell

This award recognizes outstanding contributions to the progress of electric co-ops and the public power program in the United States, and for gaining support of the Congress, the Administration and the general public for these programs. This award will be presented at the Legislative Conference.
George W. Haggard Memorial Journalism Award
Jim McCarty
Editor, *Rural Missouri* magazine
This award recognizes the statewide consumer publication that best demonstrates forthrightness, clarity and balance in communicating the objectives of the electric co-op network. This award will be presented at the Haggard Award Winner’s Reception.

NRECA International Award
Ron Schwartau
President, Nobles Cooperative Electric and NRECA Minnesota Director
This award recognizes contributions to international development, in particular, the development of cooperative rural electrification overseas. This award will be presented at the NRECA International luncheon.

Innovative Safety Solutions At Your Fingertips

www.federatedrural.com

For More Information, Stop By Federated’s Hospitality Room
ACRE honors the following individuals who supported ACRE at the highest recognized level in 2019.

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Patrick Ahearn
Marty Ahrens
Tom Alban
Dave Allen
Joel Allen
Brian Anderson
Ed Anderson
Lori Anderson
Tony Anderson
Zach Anderson
Marc Armstrong
James Ashworth
Steven Asplundh
Mike Aulgur
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Kent Farmer
Rick Feathers
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Doug Fiero
Louis Finkel
Clay Fitch
Brian Fitzgerald
Gregory Ford
Karen Ford
Butch Foster
Ben Frantz
Jim Frauen
Dennis Fredrickson
Doc Freeman
Steve Freese
Conard Frye
Jo Fuller
Jodi Fuller
John Gasstrom
Brad Gibson
Roman Gillen
Kat Gloria
Rick Gordon
Jennifer Goss
Jayne Graham
Leigh Grantham
Jimmy Gray
Sandy Green
Gordon Greimann
Keven Groenewold
Craig Grooms
Don Gulley
Paul Gutierrez
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Bobby Hamill
Chris Hamon
Barbara Hampton
Bob Hance
Kimber Hansen
Steve Harmon
Ty Harrell
Bill Harrelson
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Jimmie Harrison
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Michael Hastings
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Randy Wallace
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Barbara Walz
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Bryan Washburn

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*Federal law requires us to use our best efforts to collect and report the name, mailing address, occupation and name of employer of individuals whose contributions exceed $200.
# NRECA International Donors

Includes organizations that donate at least $500, and individual donors of $1,000 and greater. State identifiers are provided for organizations with similar names.

*Jan. 1–Dec. 31, 2019*

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<td>South Texas Electric Cooperative</td>
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<tr>
<td>Sulphur Springs Valley Electric Cooperative</td>
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<tr>
<td>Tri-County Electric Cooperative (Fla.)</td>
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<tr>
<td>United Cooperative Services (Texas)</td>
<td></td>
</tr>
</tbody>
</table>
## NRECA Honors

**United Electric Cooperative**  
(Idaho)  

**Wise Electric Cooperative**

### Village Partners  
($1,000–$2,499)

- Aiken Electric Cooperative  
- Albemarle Electric Membership Corporation  
- Allamakee-Clayton Electric Cooperative  
- Anza Electric Cooperative  
- Baldwin County Electric Membership Corporation  
- Barrow Utilities & Electric Cooperative  
- Basin Electric Power Cooperative  
- Benton Rural Electric Association  
- Blue Ridge Energy  
- Butler Rural Electric Cooperative  
- Cape Hatteras Electric Cooperative  
- Carroll Electric Membership Corporation  
- Cass County Electric Cooperative  
- Central Electric Power Association (Miss.)  
- Central Wisconsin Electric Cooperative  
- CKenergy Electric Cooperative  
- Clay Electric Cooperative (Fla.)  
- Cobb Electric Membership Corporation  
- Co-Mo Electric Cooperative  
- Covington Electric Cooperative  
- Crow Wing Cooperative Power & Light Company  
- Cuivre River Electric Cooperative  
- Cumberland Electric Membership Corporation  
- Dawson Public Power District  
- Delaware Electric Cooperative  
- Dixie Power (Utah)  
- East-Central Iowa Rural Electric Cooperative  
- Eastern Illini Electric Cooperative  
- Edisto Electric Cooperative  
- Electric Cooperatives of South Carolina  
- Emerald Transformer  
- Farmers Electric Cooperative (Iowa)  
- Fayette Electric Cooperative  
- Federated Rural Electric Association  
- Fleming-Mason Energy Cooperative  
- Flint Energies  
- Four County Electric Membership Corporation  
- Franklin Rural Electric Cooperative (Iowa)  
- Garkane Energy Cooperative  
- Georgia Electric Membership Corporation  
- Georgia Transmission Corporation  
- Gibson Electric Membership Corporation  
- Glades Electric Cooperative  
- Grady Electric Membership Corporation (Ga.)  
- Gresco Utility Supply  
- GreyStone Power Corporation  
- Hart Electric Membership Corporation  
- Haywood Electric Membership Corporation  
- Heartland Rural Electric Cooperative  
- Holmes-Wayne Electric Cooperative  
- Hoosier Energy Rural Electric Cooperative  
- Horry Electric Cooperative  
- Jackson County Rural Electric Membership Corporation (Ind.)  
- Jackson Electric Cooperative (Texas)  
- Jackson Energy Cooperative (Ky.)  
- Jo-Carroll Energy  
- Kankakee Valley Rural Electric Membership Corporation  
- Karnes Electric Cooperative  
- Laclede Electric Cooperative  
- Lake Country Power  
- Lower Yellowstone Rural Electric Association  
- Lumbee River Electric Membership Corporation  
- McLean Electric Cooperative  
- Mid-Carolina Electric Cooperative  
- Middle Tennessee Electric Membership Corporation  
- MiEnergy Cooperative  
- Minnesota Rural Electric Association  
- **NRECA International Donors (Cont.)**
<table>
<thead>
<tr>
<th>Name</th>
<th>Name</th>
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</thead>
<tbody>
<tr>
<td>Missouri Rural Electric Cooperative</td>
<td>Sawnee Electric Membership Corporation</td>
</tr>
<tr>
<td>Moon Lake Electric Association</td>
<td>SEMO Electric Cooperative</td>
</tr>
<tr>
<td>Mountain View Electric Association</td>
<td>Sho-Me Power Electric Cooperative</td>
</tr>
<tr>
<td>Mounttrail-Williams Electric Cooperative</td>
<td>Sioux Valley Energy</td>
</tr>
<tr>
<td>National Renewables Cooperative Organization</td>
<td>Slope Electric Cooperative</td>
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<tr>
<td>Navarro County Electric Cooperative</td>
<td>South Central Electric Association (Minn.)</td>
</tr>
<tr>
<td>New Hampshire Electric Cooperative</td>
<td>South Central Indiana Rural Electric Membership Corporation</td>
</tr>
<tr>
<td>New York State Rural Electric Cooperative Association</td>
<td>South Dakota Rural Electric Association</td>
</tr>
<tr>
<td>Newnan Utilities</td>
<td>Southeastern Electric Cooperative (S.D.)</td>
</tr>
<tr>
<td>Nolin Rural Electric Cooperative Corporation</td>
<td>Southeastern Indiana Rural Electric Membership Corporation</td>
</tr>
<tr>
<td>North Arkansas Electric Cooperative</td>
<td>Southern Company</td>
</tr>
<tr>
<td>North Star Electric Cooperative</td>
<td>Southern Pine Electric Cooperative</td>
</tr>
<tr>
<td>Northcentral Mississippi Electric Power Association</td>
<td>Southern Rivers Energy</td>
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<tr>
<td>Northern Electric Cooperative</td>
<td>Southwest Arkansas Electric Cooperative Association</td>
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<tr>
<td>Northern Neck Electric Cooperative</td>
<td>Steele-Waseca Cooperative Electric</td>
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<tr>
<td>National Rural Telecommunications Cooperative (NRTC)</td>
<td>Sumter Electric Membership Corporation</td>
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<tr>
<td>Oakdale Electric Cooperative</td>
<td>Sunflower Electric Power Corporation</td>
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<tr>
<td>Oglethorpe Power Corporation</td>
<td>Sussex Rural Electric Cooperative</td>
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<tr>
<td>Owen Electric Cooperative</td>
<td>Talquin Electric Cooperative</td>
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<tr>
<td>Palmetto Electric Cooperative</td>
<td>TRC Solutions</td>
</tr>
<tr>
<td>Paulding-Putnam Electric Cooperative</td>
<td>Tri-County Electric Cooperative (S.C.)</td>
</tr>
<tr>
<td>Pearl River Valley Electric Power Association</td>
<td>Tri-County Electric Cooperative (Texas)</td>
</tr>
<tr>
<td>Pee Dee Electric Membership Corporation (N.C.)</td>
<td>Upper Cumberland Electric Membership Corporation</td>
</tr>
<tr>
<td>Pella Cooperative Electric Association</td>
<td>Upshur-Rural Electric Cooperative Corporation</td>
</tr>
<tr>
<td>Pennyrile Rural Electric Cooperative Corporation</td>
<td>Verdigris Valley Electric Cooperative</td>
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<tr>
<td>People’s Energy Cooperative</td>
<td>Verendrye Electric Cooperative</td>
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<tr>
<td>Petit Jean Electric Cooperative Corporation</td>
<td>Vigilante Electric Cooperative</td>
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<tr>
<td>Plumas-Sierra Rural Electric Cooperative</td>
<td>Webster Electric Cooperative</td>
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<tr>
<td>Ralls County Electric Cooperative</td>
<td>Wells Rural Electric Cooperative</td>
</tr>
<tr>
<td>Raymond James and Associates</td>
<td>West Kentucky Rural Electric Cooperative Corporation</td>
</tr>
<tr>
<td>Relcoy Security Resources</td>
<td>Wheatland Electric Cooperative (Kan.)</td>
</tr>
<tr>
<td>Renville-Sibley Cooperative Power Association</td>
<td>White River Electric Association (Colo.)</td>
</tr>
<tr>
<td>Roanoke Electric Cooperative</td>
<td>Wood County Electric Cooperative</td>
</tr>
<tr>
<td>Rural Electric Supply Cooperative (RESCO)</td>
<td>Wyoming Rural Electric Association</td>
</tr>
</tbody>
</table>
NRECA HONORS

Community Partners
($500–$999)
A&N Electric Cooperative
Asplundh Tree Expert
Association of Louisiana Electric Cooperatives
Barry Electric Cooperative
Bartholomew County Rural Electric Membership Corporation
Beltrami Electric Cooperative
BENCO Electric Cooperative
Big Bend Electric Cooperative
Bon Homme Yankton Electric Association
Cappstone Energy Group
Central Electric Cooperative (Pa.)
Central Georgia Electric Membership Corporation
Central Valley Electric Cooperative (N.M.)
Cherryland Electric Cooperative
Choctawhatchee Electric Cooperative
Clark County Rural Electric Membership Corporation
Clark Electric Cooperative
Clark Energy Cooperative
Clarke-Washington Electric Membership Corporation
Consumers Power Cooperative Light & Power Association
Cumberland Valley Electric Diverse Power Incorporated
Dixie Electric Power Association (Miss.)
Dogwood Wealth Advisors
Dubois Rural Electric Cooperative
Dunn Energy Cooperative
East Central Oklahoma Electric Cooperative
Eastern Iowa Light & Power Cooperative
Fairfield Electric Cooperative
Fort Belknap Electric Cooperative
Franklin Electric Cooperative
Freeborn-Mower Cooperative Services
Gascoage Electric Cooperative
General Pacific
Georgia Power Company
Georgia System Operations Corporation
Golden Valley Electric Association
Hamilton County Electric Cooperative Association
Heart of Texas Electric Cooperative
Itasca-Mantrap Cooperative Electrical Association
Jackson Electric Cooperative (Wis.)
Kansas Electric Power Cooperative
Kodiak Electric Association
Kotzebue Electric Association
Lake Region Electric Association (S.D.)
Lost River Electric Cooperative
Macon Electric Cooperative
Meeker Cooperative Light & Power Association
Midwest Electric (Ohio)
Midwest Energy & Communications (Mich.)
Mille Lacs Energy Cooperative
Mitchell Electric Membership Corporation
Newberry Electric Cooperative
Northwestern Rural Electric Cooperative Association (Pa.)
Oconee Electric Membership Corporation
Ohio Rural Electric Cooperative
Osage Valley Electric Cooperative Association
P.K.M. Electric Cooperative
Panola-Harrison Electric Cooperative
Pioneer Rural Electric Cooperative
Planters Electric Membership Corporation
Platte-Clay Electric Cooperative
Prairie Land Electric Cooperative
Rappahannock Electric Cooperative
Red Lake Electric Cooperative
Satilla Rural Electric Membership Corporation
Schwab Charitable Fund
Shenandoah Valley Electric Cooperative
South Central Power Company (Ohio)
Southern Pine Electric
Southwest Tennessee Electric Membership Corporation

NRECA INTERNATIONAL DONORS (CONT.)
Southwire Company
Taylor County Rural Electric Cooperative Corporation
Texas Electric Cooperatives
Three Rivers Electric Cooperative
Tri-County Rural Electric Cooperative (Pa.)
United Electric Cooperative (Pa.)
Vernon Electric Cooperative
Walton Electric Membership Corporation
Washington Electric Membership Corporation
Wisconsin Electric Cooperative Association

U.S. Hosts
Bandera Electric Cooperative
Jo-Carroll Energy

Overseas Volunteers
A&H Electric Cooperative
Access Energy Cooperative
Adams Electric Cooperative
Alabama Rural Electric Association
Alfalfa Electric Cooperative
Arkansas Electric Cooperatives Association of Missouri Electric Cooperatives
Bandera Electric Cooperative
BARC Electric Cooperative
Black River Electric Cooperative
Blue Ridge Energy
Boone Electric Cooperative
Boone Rural Electric Membership Corporation
Carroll White Rural Electric Membership Corporation
Central Missouri Electric Cooperative
Central Virginia Electric Cooperative
Central Wisconsin Electric Cooperative
Choptank Electric Cooperative
CKenergy Electric Cooperative
Colorado Rural Electric Association
Co-Mo Electric Cooperative
Corn Belt Energy Corporation
Cotton Electric Cooperative
Covington Electric Cooperative
Eau Claire Energy Cooperative
Edgecombe-Martin County Electric Membership Corporation
Henry County Rural Electric Membership Corporation
Holy Cross Energy
Indiana Electric Cooperatives
Iowa Lakes Electric Cooperative
Laclade Electric Cooperative
Linn County Rural Electric Cooperative
Marshall County Rural Electric Membership Corporation
Montana Electric Cooperatives Association
Mountain View Electric Association
NineStar Connect
Noble Rural Electric Membership Corporation
Nobles Cooperative Electric
Norris Electric Cooperative
North Carolina Association of Electric Cooperatives
North Carolina Electric Membership Corporation
North Central Missouri Electric Cooperative
North West Rural Electric Cooperative
Northeastern Rural Electric Membership Corporation
Northern Neck Electric Cooperative
Northfork Electric Cooperative
Northwestern Electric Cooperative
Ohio Rural Electric Cooperative
Oklahoma Association of Electric Cooperatives
Oklahoma Electric Cooperative
Oregon Rural Electric Cooperative Association
Pee Dee Electric Membership Corporation
Pierce Pepin Cooperative Services
Pioneer Utility Resources
Platte-Clay Electric Cooperative
Poudre Valley Rural Electric Association
Randolph Electric Membership Corporation
Rappahannock Electric Cooperative
Ravalli County Electric Cooperative
Roanoke Electric Cooperative
San Miguel Power Association
Shenandoah Valley Electric Cooperative
South Central Indiana Rural Electric Membership Corporation
NRECA HONORS

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NRECA INTERNATIONAL DONORS (CONT.)

South River Electric Membership Corporation
Southeast Colorado Power Association
Southern Indiana Power
Southside Electric
Southwest Rural Electric Association (Okla.)
Surry-Yadkin Electric Membership Corporation
Tri-County Electric Cooperative (Ill.)
Tri-County Electric Cooperative (Okla.)
Union Rural Electric Cooperative
United Electric Cooperative (Mo.)
United Power (Colo.)
Vernon Electric Cooperative
Virginia, Maryland & Delaware Association of Electric Cooperatives
Western Farmers Electric Cooperative
White River Electric Association
Whitewater Valley Rural Electric Membership Corporation
Wisconsin Electric Cooperative Association

Equipment and Vehicles
Central Alabama Electric Cooperative
Coastal Electric Membership Corporation
Heartland Rural Electric Cooperative (Kan.)
Ohio Rural Electric Cooperative

Megawatt Donors ($1,000 and above)
Anthony Anderson
Jonathan Anderson
Dana Cote Bain
Lawrence Becker
James Bennett
Phil Carson
Bryan Case
Kenneth Colburn
Mel Coleman
Jeffrey Connor
Courtney Cuta
Nina Dang
Marion Denger
Susan Donovan
Meena Faqiri
Jodi Fuller
John Gill
Sandra Green
Christopher Hamon
S Eugene Herritt
Maureen Huggins
Ingrid Hunsicker
David Iha
Kerry Kelton
Meera Kohler
Heather Kreitman-Maxson
Veneicia Lockhart
Dr. Martin Lowery
Michael Lynch
Joseph Martin
Jim Matheson
Rev. Richard McLeon
Thomas McQuiston
Patricia Metro
Curtis Nolan
Patrick O’Loughlin
Juliana Overstreet
Randy Papenhausen
Valerie Parks
Susan Payne
Sheldon Petersen
Jeffrey Peterson
Rev. Malcolm Phillips
Roy Purkey
Stephen Rhodes
Michele Rinn
Ronald Schwartau
Kelley Smith
Timothy Smith
James Spiers
David Spradlin
Tracey Steiner
Robert Swafford
John Szczur
Richard Tilghman
Daniel Waddle
Celeste Wallwork
Steven Walter
Gregory White
Charles Whiteside
W. Bryan Wolfe
Curtis Wynn
Jude Yearwood
Pamela Zimbelman
In April 2018, NRECA, Federated Rural Electric Insurance Exchange and electric cooperative statewide safety leaders introduced, Commitment to Zero Contacts, an initiative designed to provide co-ops with the support and resources they need to help eliminate serious injuries and fatalities (SIFs) due to electrical contact and enhance co-op safety programs. NRECA would like to recognize the listed co-ops who have committed to support this nationwide safety initiative. State identifiers are provided for organizations with similar names.

COMMITMENTS MADE AS OF JAN. 3, 2020

A&N Electric Cooperative
Access Energy Cooperative
Adams Electric Cooperative (III)
Adams Electric Cooperative (Pa.)
Adams-Columbia Electric Cooperative
Aiken Electric Cooperative
Alaska Power Association
Alaska Village Electric Cooperative
Albemarle Electric Membership Corporation
Alfalfa Electric Cooperative
Alger-Delta Cooperative Electric Association
Allamakee-Clayton Electric Cooperative
Allegheny Electric Cooperative
Appalachian Electric Cooperative
Ark Valley Electric Cooperative Association
Arkansas Electric Cooperative Corporation
Ashley-Chicot Electric Cooperative
Association of Illinois Electric Cooperatives
Association of Louisiana Electric Cooperatives
Atchison-Holt Electric Cooperative
Bailey County Electric Cooperative Association
Baldwin County Electric Membership Corporation
BARC Electric Cooperative
Barry Electric Cooperative
Bartlett Electric Cooperative
Barton County Electric Cooperative
Bayfield Electric Cooperative
Beauregard Electric Cooperative
Bedford Rural Electric Cooperative
Beltrami Electric Cooperative
BENCO Electric Cooperative
Berkeley Electric Cooperative
Big Horn County Electric Cooperative (Mont.)
Big Horn Rural Electric Company (Wyo.)
Big Rivers Electric Corporation
Black Hills Electric Cooperative
Black River Electric Cooperative
Blue Grass Energy (Ky.)
Blue Ridge Electric Cooperative (S.C.)
Blue Ridge Energy (N.C.)
Blue Ridge Mountain Electric Membership Corporation
Bluebonnet Electric Cooperative
Bluestem Electric Cooperative
Bon Homme Yankton Electric Association
Boone Electric Cooperative (Mo.)
Bridger Valley Electric Association
Broad River Electric Cooperative
Brown-Atchison Electric Cooperative Association
Buckeye Power
Buckeye Rural Electric Cooperative
Burke-Divide Electric Cooperative
Burt County Public Power District
Butler Rural Electric Cooperative (Kan.)
Butler County Rural Electric Cooperative (Iowa)
Butler Public Power District (Neb.)
Butler Rural Electric Cooperative (Kan.)
Butler Rural Electric Cooperative (Ohio)
Butte Electric Cooperative
Calhoun County Electric Cooperative Association
Callaway Electric Cooperative
Cape Hatteras Electric Cooperative
Capital Electric Cooperative
Carbon Power & Light
Carroll Electric Cooperative
Carroll White Rural Electric Membership Corporation
Carteret-Craven Electric Cooperative
Cass County Electric Cooperative
Cavalier Rural Electric Cooperative
Cedar-Knox Public Power District
Central Alabama Electric Cooperative
Central Electric Cooperative (Pa.)
Central Electric Cooperative (S.D.)
Central Electric Power Cooperative (S.C.)
Central Iowa Power Cooperative
Central Missouri Electric Cooperative
Central Montana Electric Power Cooperative
Central New Mexico Electric Cooperative
Central Rural Electric Cooperative (Okla.)
Central Virginia Electric Cooperative
Chariton Valley Electric Cooperative
Cherryland Electric Cooperative
Chickasaw Electric Cooperative
Chimney Rock Public Power District
Chippewa Valley Electric Cooperative
Choctawhatchee Electric Cooperative
Choptank Electric Cooperative
Chugach Electric Association
Cimarron Electric Cooperative
Citizens’ Electric Company
Citizens Electric Corporation
CK Energy Electric Cooperative
Claiborne Electric Cooperative
Clark County Rural Electric Membership Corporation
Clark Energy Cooperative
Clarke Electric Cooperative
Claverack Rural Electric Cooperative
Clay Electric Cooperative (Fla.)
Clay Electric Cooperative (Ill.)
Clearwater Power Company
Clearwater-Polk Electric Cooperative
Cloverland Electric Cooperative
CMS Electric Cooperative
Coahoma Electric Power Association
Coast Electric Power Association
Coastal Electric Cooperative
Coastal Electric Membership Corporation
Cobb Electric Membership Corporation
Codington-Clark Electric Cooperative
Coles-Moultrie Electric Cooperative
Colorado Rural Electric Association
Columbia Rural Electric Association
Comanche County Electric Cooperative Association
Community Electric Cooperative
Co-Mo Electric Cooperative
Consolidated Electric Cooperative
Cooke County Electric Cooperative Association
Cookson Hills Electric Cooperative
Cooperative Light & Power Association
Coosa Valley Electric Cooperative
Coos-Curry Electric Cooperative
Copper Valley Electric Association
Corn Belt Energy Corporation
Cotton Electric Cooperative
Covington Electric Cooperative
Coweta-Fayette Electric Membership Corporation
Craig-Botetourt Electric Cooperative
Craighead Electric Cooperative Corporation
Crawford Electric Cooperative
Cuiivre River Electric Cooperative
Cullman Electric Cooperative
Cumberland Electric Membership Corporation
Cuming County Public Power District
Custer Public Power District
Dairyland Power Cooperative
Dakota Energy Cooperative
Darke Rural Electric Cooperative
Deaf Smith Electric Cooperative
Decatur County Rural Electric Membership Corporation
Delaware County Electric Cooperative
Delaware Electric Cooperative
Delta Electric Power Association
Delta-Montrose Electric Association
Dixie Electric Cooperative (Ala.)
Dixie Electric Membership Corporation (La.)
Dixie Power (Utah)
Douglas Electric Cooperative (Ore.)
DS&O Electric Cooperative
Dubois Rural Electric Cooperative
Duncan Valley Electric Cooperative
Dunn Energy Cooperative
East Central Oklahoma Electric Cooperative
East Kentucky Power Cooperative
East Mississippi Electric Power Association
East Central Energy
East-Central Iowa Rural Electric Cooperative
Eastern Illini Electric Cooperative
Eau Claire Energy Cooperative
Edgecombe-Martin County Electric Membership Corporation
Edisto Electric Cooperative
Egyptian Electric Cooperative Association
Electric Cooperatives of South Carolina
Elkhorn Rural Public Power District
Empire Electric Association
EnergyUnited
EnerStar Electric Cooperative
Excelsior Electric Membership Corporation
Fairfield Electric Cooperative
Fall River Rural Electric Cooperative
Fannin County Electric Cooperative
Farmers Electric Cooperative (Iowa)
Farmers’ Electric Cooperative (Mo.)
Farmers Electric Cooperative (N.M.)
Farmers Electric Cooperative (Texas)
Farmers Rural Electric Cooperative Corporation
Fayette Electric Cooperative
Fayetteville Public Utilities
Federated Rural Electric Association
FEM Electric Association
Fergus Electric Cooperative
Firelands Electric Cooperative
First Electric Cooperative Corporation
Flathead Electric Cooperative
Fleming-Mason Energy Cooperative
Flint Hills Rural Electric Cooperative Association
Florida Keys Electric Cooperative Association
Fort Belknap Electric Cooperative
Fort Loudoun Electric Cooperative
Four County Electric Membership Corporation
Franklin Rural Electric Cooperative (Iowa)
FreeState Electric Cooperative
Frontier Power Company
Garkane Energy Cooperative
Garland Light & Power Company
Gascosage Electric Cooperative
Georgia Transmission Corporation
Gibson Electric Membership Corporation
Glacier Electric Cooperative
Golden Valley Electric Association
Goldenwest Electric Cooperative
Goodhue County Cooperative Electric Association
Grady Electric Membership Corporation
Graham County Electric Cooperative
Grand Canyon State Electric Cooperative
Grayson Rural Electric Cooperative Corporation
Grayson-Collin Electric Cooperative
GreyStone Power Corporation
Grundy County Rural Electric Cooperative
Grundy Electric Cooperative
Guernsey-Muskingum Electric Cooperative
Gulf Coast Electric Cooperative
Gunnison County Electric Association
Habersham Electric Membership Corporation
Hamilton County Electric Cooperative
Hancock-Wood Electric Cooperative
Harmon Electric Association
Harney Electric Cooperative
Harrison County Rural Electric Membership Corporation
Haywood Electric Membership Cooperative
Heart of Texas Electric Cooperative
Heartland Power Cooperative
Heartland Rural Electric Cooperative
Hendricks Power Cooperative
Henry County Rural Electric Membership Corporation
Highline Electric Association
High Plains Power
High West Energy
Hill County Electric Cooperative
Holmes-Wayne Electric Cooperative
Holston Electric Cooperative
Holy Cross Energy
Home Electric Association
HomeWorks Tri-County Electric Cooperative
Horry Electric Cooperative
Houston County Electric Cooperative
Howard Greeley Rural Public Power District
Howell-Oregon Electric Cooperative
Indian Electric Cooperative
Indiana Electric Cooperatives
Inter-County Energy Cooperative Corporation
Iowa Lakes Electric Cooperative
Irwin Electric Membership Corporation
J-A-C Electric Cooperative
Jackson County Rural Electric Membership Corporation (Ind.)
Jackson Electric Cooperative (Texas)
Jackson Electric Membership Corporation (Ga.)
Jackson Energy Cooperative (Ky.)
Jackson Purchase Energy Corporation (Ky.)
Jasper County Rural Electric Membership Corporation
Jefferson Davis Electric Cooperative
Joe Wheeler Electric Membership Corporation
Johnson County Rural Electric Membership Corporation
Jones-Onslow Electric Membership Corporation
Jump River Electric Cooperative
K. C. Electric Association
Kandiyoji Power Cooperative
Kansas Electric Power Cooperative
Karnes Electric Cooperative
Kaua‘i Island Utility Cooperative
Kay Electric Cooperative
KBR Rural Public Power District
Kenergy Corporation
Kentucky Association of Electric Cooperatives
Kiamichi Electric Cooperative
Kosciusko Rural Electric Membership Corporation
Kotzebue Electric Association
Laclede Electric Cooperative
Lacreek Electric Association
LaGrange County Rural Electric Membership Corporation
Lake Country Power
Lake Region Electric Cooperative (Minn.)
Lake Region Electric Cooperative (Okla.)
Lane Electric Cooperative
Lane-Scott Electric Cooperative
Laurens Electric Cooperative
Licking Rural Electrification
Lighthouse Electric Cooperative
Lincoln County Power District 1
Little Ocmulgee Electric Membership Corporation
Little River Electric Cooperative
Logan County Electric Cooperative
Lorain-Medina Rural Electric Cooperative
Loup Valleys Rural Public Power District
Lower Valley Energy
Lower Yellowstone Rural Electric Association
Lumbee River Electric Membership Corporation
Lynches River Electric Cooperative
Lyon-Coffey Electric Cooperative
Lyon-Lincoln Electric Cooperative
Macon Electric Cooperative
Magic Valley Electric Cooperative
Maquoketa Valley Rural Electric Cooperative
Marias River Electric Cooperative
Marlboro Electric Cooperative
Marshall County Rural Electric Membership Corporation
Marshall-DeKalb Electric Cooperative
McCone Electric Cooperative
McDonough Power Cooperative
McLean Electric Cooperative
Meade County Rural Electric Cooperative Corporation
Mecklenburg Electric Cooperative
Medina Electric Cooperative
Menard Electric Cooperative
Meriwether Lewis Electric Cooperative
Miami-Cass County Rural Electric Membership Corporation
Mid-Carolina Electric Cooperative
Middle Tennessee Electric Membership Corporation
Midland Power Cooperative
Mid-Ohio Energy Cooperative
Mid-South Synergy
Midstate Electric Cooperative
Midwest Electric (Ohio)
Midwest Electric Cooperative Corporation (Neb.)
Mid-Yellowstone Electric Cooperative
MiEnergy Cooperative
Mille Lacs Energy Cooperative
Minnesota Rural Electric Association
Minnesota Valley Electric Cooperative
Missoula Electric Cooperative
Mitchell Electric Membership Corporation
M.J.M. Electric Cooperative
Monroe County Electric Cooperative
Montana Electric Cooperatives' Association
Moon Lake Electric Association
Mora-San Miguel Electric Cooperative
Morgan County Rural Electric Association
Mountain Parks Electric
Mountain View Electric Association
Mountfair-Williams Electric Cooperative
Mt. Wheeler Power
Naknek Electric Association
Navarro County Electric Cooperative
Navopache Electric Cooperative
Nemaha-Marshall Electric Cooperative Association
New Enterprise Rural Electric Cooperative
New Mexico Rural Electric Cooperative Association
Newberry Electric Cooperative
New-Mac Electric Cooperative
Ninnescah Rural Electric Cooperative Association
Niobrara Electric Association
Nishnabotna Valley Rural Electric Cooperative
Noble Rural Electric Membership Corporation
Nobles Cooperative Electric
Nodak Electric Cooperative
Nolin Rural Electric Cooperative Corporation
Norris Public Power District
North Arkansas Electric Cooperative
North Central Electric Cooperative
North Dakota Association of Rural Electric Cooperatives
North Georgia Electric Membership Corporation
North Itasca Electric Cooperative
North Plains Electric Cooperative
North West Rural Electric Cooperative
North Western Electric Cooperative
Northcentral Mississippi Electric Power Association
Northeast Louisiana Power Cooperative
Northeast Missouri Electric Power Cooperative
Northeast Nebraska Public Power District
Northeastern Rural Electric Membership Corporation
Northern Neck Electric Cooperative
Northern Plains Electric Cooperative
Northern Rio Arriba Electric Cooperative
Northern Wasco County Public Utility District
Northfork Electric Cooperative
Northwest Iowa Power Cooperative
Northwest Rural Public Power District (Neb.)
Northwestern Electric Cooperative (Okl.)
Northwestern Rural Electric Cooperative Association (Pa.)
NorVal Electric Cooperative
Nueces Electric Cooperative
Nushagak Electric
N.W. Electric Power Cooperative (Mo.)
Oahe Electric Cooperative
Oconee Electric Membership Corporation
Ohio Rural Electric Cooperative
Ohop Mutual Light Company
Oklahoma Association of Electric Cooperatives
Oklahoma Electric Cooperative
Old Dominion Electric Cooperative
Ontonagon County Rural Electric Association
Orange County Rural Electric Membership Corporation
Osage Valley Electric Cooperative Association
Osceola Electric Cooperative
Otero County Electric Cooperative
Otsego Electric Cooperative
Overton Power District No. 5
Owen Electric Cooperative
Ozark Electric Cooperative
Palmetto Electric Cooperative
Panhandle Rural Electric Membership Association
Park Electric Cooperative
Parke County Rural Electric Membership Corporation
Parkland Light & Water Company
Paulding-Putnam Electric Cooperative
Pea River Electric Cooperative
Pee Dee Electric Cooperative (S.C.)
Pee Dee Electric Membership Corporation (N.C.)
Pella Cooperative Electric Association
Peninsula Light Company
Pennyville Rural Electric Cooperative Corporation
Pennsylvania Rural Electric Association
People’s Energy Cooperative
Perennial Public Power District
Pickwick Electric Cooperative
Piedmont Electric Membership Corporation
Pioneer Electric Cooperative (Kan.)
Pioneer Rural Electric Cooperative
Pitt & Greene Electric Membership Corporation
Platte-Clay Electric Cooperative
Polk-Burnett Electric Cooperative
Poudre Valley Rural Electric Association
Prairie Energy Cooperative
Prairie Land Electric Cooperative
Prairie Power
Prince George Electric Cooperative
Raccoon Valley Electric Cooperative
Raft River Rural Electric Cooperative
Ralls County Electric Cooperative
Randolph Electric Membership Corporation
Rappahannock Electric Cooperative
Ravalli County Electric Cooperative
REA Energy Cooperative
Red River Valley Rural Electric Association
Redwood Electric Cooperative
Renville-Sibley Cooperative Power Association
Richland Electric Cooperative
Rio Grande Electric Cooperative
Roanoke Electric Cooperative
Rock Energy Cooperative
Rolling Hills Electric Cooperative
Roosevelt County Electric Cooperative
Roosevelt Public Power District
Runestone Electric Association
Rural Electric Convenience Cooperative
Rural Electric Cooperative (Okla.)
Rusk County Electric Cooperative
Sac Osage Electric Cooperative
Salmon River Electric Cooperative
Salt River Electric Cooperative Corporation
Santee Electric Cooperative
Sawnee Electric Membership Corporation
Sedgwick County Electric Cooperative Association
Se-Ma-No Electric Cooperative
SEMO Electric Cooperative
Sequachee Valley Electric Cooperative
Shelby Electric Cooperative
Shelby Energy Cooperative
Shenandoah Valley Electric Cooperative
Sho-Me Power Electric Cooperative
Sierra Electric Cooperative
Sioux Valley Energy
Slash Pine Electric Membership Corporation
Socorro Electric Cooperative
Somerset Rural Electric Cooperative
South Alabama Electric Cooperative
South Central Power Company
South Kentucky Rural Electric Cooperative Corporation
South Louisiana Electric Cooperative Association
South River Electric Membership Corporation
South Texas Electric Cooperative
Southeast Colorado Power Association
Southeast Electric Cooperative
Southeastern Electric Cooperative (Okla.)
Southeastern Illinois Electric Cooperative (Ill.)
Southeastern Indiana Rural Electric Membership Corporation (Ind.)
Southern Illinois Electric Cooperative
Southern Indiana Electric Cooperative
Southern Iowa Electric Cooperative
Southern Maryland Electric Cooperative
Southern Pine Electric (Miss.)
Southern Public Power District (Neb.)
Southside Electric Cooperative (Va.)
Southwest Arkansas Electric Cooperative Corporation
Southwest Electric Cooperative (Mo.)
Southwest Iowa Rural Electric Cooperative
Southwest Louisiana Electric Membership Corporation
Southwestern Electric Cooperative (N.M.)
Springer Electric Cooperative
Stanton County Public Power District
Steuben Rural Electric Cooperative
Sullivan County Rural Electric Cooperative
Sulphur Springs Valley Electric Cooperative
Sumner-Cowley Electric Cooperative
Sumter Electric Cooperative
Surry-Yadkin Electric Membership Corporation
Sussex Rural Electric Cooperative
Suwannee Valley Electric Cooperative
Swisher Electric Cooperative
T.I.P. Rural Electric Cooperative
Tallapoosa River Electric Cooperative
Talquin Electric Cooperative
Tanner Electric Cooperative
Taylor County Rural Electric Cooperative Corporation
Taylor Electric Cooperative (Texas)
Taylor Electric Cooperative (Wis.)
Tennessee Valley Electric Cooperative
The Victory Electric Cooperative Association
Thumb Electric Cooperative
Tohono O’odham Utility Authority
 Traverse Electric Cooperative
Trico Electric Cooperative
Tri-County Electric Cooperative (Fla.)
Tri-County Electric Cooperative (Ill.)
Tri-County Electric Cooperative (Okla.)
Tri-County Electric Cooperative (S.C.)
Tri-County Electric Cooperative (Texas)
Tri-County Electric Cooperative Association (Mo.)
Tri-County Electric Membership Corporation (Ga.)
Tri-County Electric Membership Corporation (N.C.)
Tri-County Electric Membership Corporation (Tenn.)
Tricounty Rural Electric Cooperative (Ohio)
Tri-County Rural Electric Cooperative (Pa.)
Trinity Valley Electric Cooperative
Twin County Electric Power Association
Twin Valley Electric Cooperative
Umatilla Electric Cooperative
Union Power Cooperative (N.C.)

COMMITMENT TO ZERO CONTACTS (CONT.)
Union Rural Electric Cooperative (Ohio)
United Cooperative Services (Texas)
United Electric Cooperative (Ind.)
United Electric Cooperative (Mo.)
United Electric Cooperative (Pa.)
United Power
Upper Missouri Power Cooperative
Virginia, Maryland & Delaware Association of Electric Cooperatives
Valley Electric Association
Valley Rural Electric Cooperative
Verdigris Valley Electric Cooperative
Verendrye Electric Cooperative
Vernon Electric Cooperative
Vigilante Electric Cooperative
Wake Electric Membership Corporation
Warren Electric Cooperative
Warren Rural Electric Cooperative Corporation
Washington Electric Cooperative (Ohio)
Washington Electric Cooperative (Vt.)
Washington Electric Membership Corporation (Ga.)
Washington-St. Tammany Electric Cooperative
Wayne-White Counties Electric Cooperative
Webster Electric Cooperative
Wells Rural Electric Cooperative
West Central Electric Cooperative
West Kentucky Rural Electric Cooperative Corporation
West River Electric Association
Western Cooperative Electric Association
Western Farmers Electric Cooperative
Western Fuels Association
Wharton County Electric Cooperative
Wheat Belt Public Power District
Wheatland Electric Cooperative (Kan.)
Wheatland Rural Electric Association (Wyo.)
Whetstone Valley Electric Cooperative
White River Electric Association (Colo.)
White River Valley Electric Cooperative (Mo.)
Whitewater Valley Rural Electric Membership Corporation
Wild Rice Electric Cooperative
Wiregrass Electric Cooperative
Wise Electric Cooperative
Wood County Electric Cooperative
Woodbury County Rural Electric Cooperative Association
Woodruff Electric Cooperative Corporation
Wyrulec Company
Yazoo Valley Electric Power Association
Yellowstone Valley Electric Cooperative
York Electric Cooperative

Learn more at cooperative.com/zerocontacts
DIRECTORS CONFERENCE
April 4–7, 2020
Kansas City, Mo.

SAFETY LEADERSHIP SUMMIT
April 15–17, 2020
Orlando, Fla.

LEGISLATIVE CONFERENCE
April 26–28, 2020
Washington, D.C.

GETTYSBURG LEADERSHIP EXPERIENCE
June 2–4, 2020
Sept. 23–25, 2020
Oct. 21–23, 2020
Gettysburg, Pa.

SUMMER SCHOOL FOR DIRECTORS (EAST)
June 5–9, 2020
Charleston, S.C.

SUMMER SCHOOL FOR DIRECTORS (WEST)
July 24–28, 2020
Salt Lake City, Utah

REGIONAL MEETING 1&4
Sept. 9–11, 2020
Indianapolis, Ind.

REGIONAL MEETING 5&6
Sept. 15–17, 2020
Des Moines, Iowa

REGIONAL MEETING 7&9
Sept. 29–Oct. 1, 2020
Omaha, Neb.

REGIONAL MEETING 2&3
Oct. 12–14, 2020
Hollywood, Fla.

REGIONAL MEETING 8&10
Oct. 27–29, 2020
Little Rock, Ark.

WINTER SCHOOL FOR DIRECTORS
Dec. 11–16, 2020
Nashville, Tenn.
THANK YOU TO OUR SPONSORS!
SEE YOU NEXT YEAR!

SAVE THE DATE

2021 NRECA Annual Meeting
San Diego, California

Feb. 18-21, 2021
Director Education

Feb. 21-24, 2021
Annual Meeting

NRECA
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